



# Spaceport Infrastructure Handbook



**Prepared by**

**The Continuing Career Program  
School of Public Policy  
George Mason University**

**under a cooperative  
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**George Mason University**

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*Spaceport Infrastructure Handbook*

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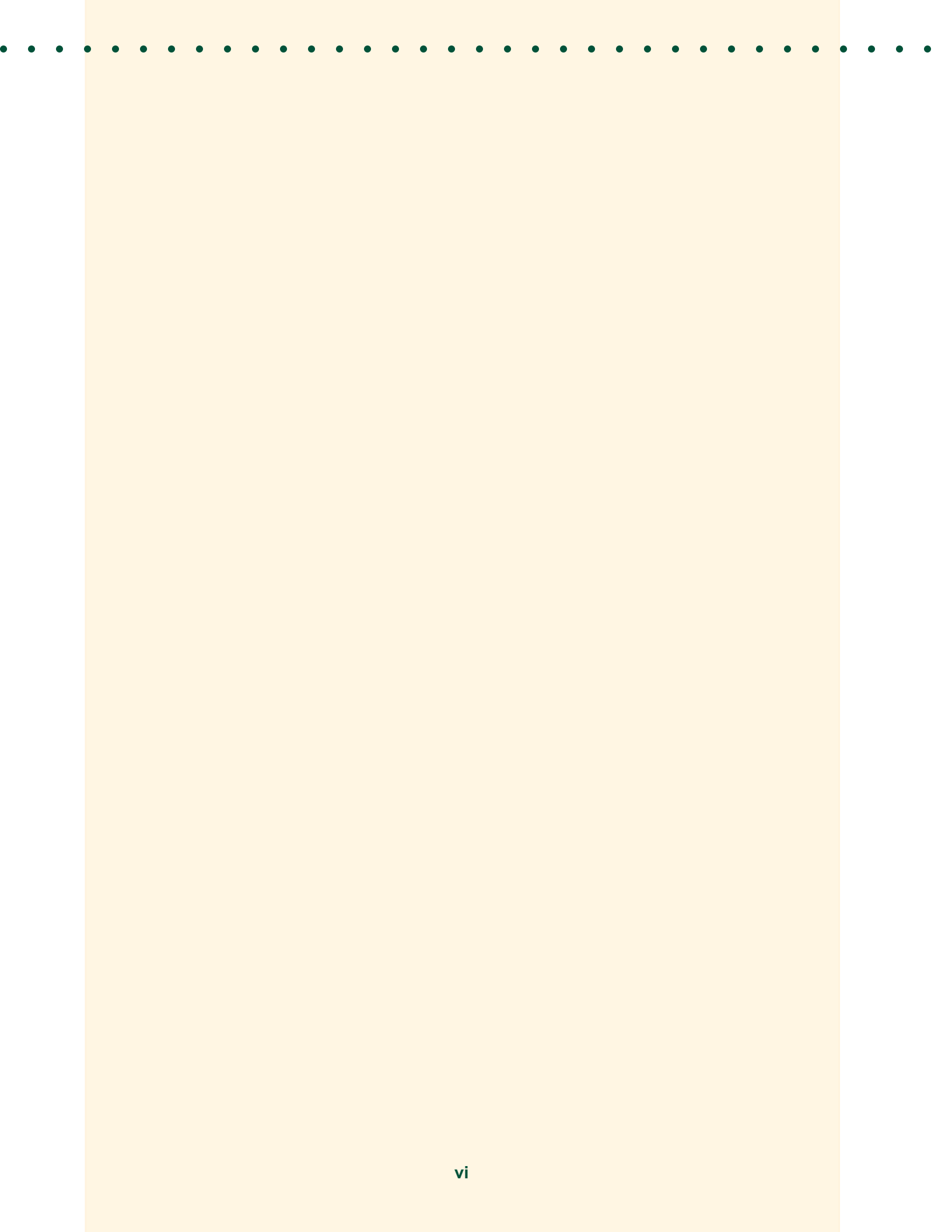
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**Federal Aviation Administration**  
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**Florida Space Authority**  
**George Mason University**  
**Glennan Graphics**  
**How Stuff Works website**  
**Intergovernmental Panel on Climate Change**  
**Kelly Space and Technology Incorporated**  
**Kistler Aerospace Corporation**  
**Kodiak Launch Complex**  
**Lockheed Martin Corporation**  
**Maryland Aviation Administration**  
**National Aeronautics and Space Administration**  
**National Severe Storms Laboratory**  
**National Space Development Agency of Japan**  
**Port Authority of New York & New Jersey**  
**Orbital Sciences Corporation**  
**Port Everglades**  
**Russian Space Agency**  
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**Sea Launch Company**  
**Spaceport Systems International**  
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# Foreword

Where were you in 1968? That was the year Sir Arthur C. Clarke, distinguished Fellow of Britain's Royal Astronomical Society, published *2001 A Space Odyssey*, intended as a prophetic novel in the genre of Jules Verne or H.G. Wells.

This highly acclaimed book, and later the movie, described a brave new world of space travel. With a crew of three, the V-shaped Orion III space planes would travel routinely to orbiting space stations, while even more sophisticated rockets traveled from the space stations to the colonized Moon and even to Mars, our solar system's *second* most hospitable planet.

The novel's 2001 Spaceport, launch site of the Orion III space plane, was located at Cape Canaveral, near the mothballed Kennedy Space Center, "a national monument and place of pilgrimage." The Saturn V rockets and Vehicle Assembly Building of the original space center had been replaced by "a broad, dead-straight scar across the Florida landscape—the multiple rails of a giant launching track."

Pure fantasy or prophetic science? Clarke, in those heady early days of the U.S. Apollo Project, believed that "the barriers of distance are crumbling; one day we shall meet our equals, or our masters, among the stars." The novel's interplanetary spacecraft were described as "scientifically exact projections of future space vehicles."

Where are those space planes today? Where are the spaceports to support them? The year 2001 has come and gone; interplanetary travel is still a dream, but the prophecies of Sir Arthur Clarke continue to inspire visionaries of space exploration.

Although the predictions of the novel *2001* have not all been actualized, we have made significant progress. The Space Shuttle completes several missions each year and routinely transports scientists to and from the International Space Station (ISS). And the year 2001 did see the first commercial uses of the ISS, including its first public space traveler.

NASA has made tremendous advances in space science, space exploration, aeronautics, and biological and physical research since the publication of *2001, A Space Odyssey*. When cost-effective launch systems are available, the era of space commercialization will truly begin. Until then, we will continue to plan the spaceports that will support this fleet.

The *Spaceport Infrastructure Handbook* is a promising indication that we are continuing to pursue our visions of space exploration and exploitation. The many contributors to this handbook are united in their belief that space is indeed a great place to live and work. To get there, we will need safe and efficient spaceports.

Francis T. Hoban  
Director  
The Continuing Career Program  
George Mason University

# Preface

This handbook was undertaken by the Continuing Career Program (CCP), a national program engaged in innovative, web-based research and collaboration with technical experts throughout the United States. The CCP is administered by the School of Public Policy, George Mason University (GMU), under a cooperative agreement (NCC5-360) with the National Aeronautics and Space Administration (NASA). The CCP has become a model for NASA and other organizations to maintain access to the considerable knowledge and experience of retiring managers and technical experts.

The authors are 10 former NASA employees who were selected for the CCP program upon their retirement from NASA. In authoring this handbook, the CCP core team partnered with GMU faculty and other aerospace experts who provided guidance and technical expertise. Their combined experience and knowledge represent two generations of lessons learned in US spaceport operations. Any merit this work provides to future spaceport planners is a credit to thousands of people in the US space program who have contributed to the continuing improvement of existing spaceport operations.

Spaceports are complex industrial facilities that present equally complex technical, operational, and economic challenges. Understanding spaceport requirements will allow stakeholders to make realistic and better informed assessments of the potential for spaceport development in their communities. These stakeholders include visionary educators, students, investors, local and state government officials, decision makers, the interested public, and those in the professions of engineering, aviation and space exploration.

This handbook presents the infrastructure requirements of spaceports at three points in time: 2002, 2020, and 2050. The future of space endeavors is unclear even in the short term. What is clear is that shifting national priorities and world concerns will heavily affect the investment in and direction of space activities between now and the year 2020 as well as in the mid 21<sup>st</sup> century.

The first section of this handbook looks at the situation today. It is a compilation of the design, construction and operation of contemporary spaceports, primarily based on the operational environment of NASA's Kennedy Space Center. The next sections offer ideas about potential mission requirements and the resulting future spaceport designs, customers, vehicles, and missions in 2020 and 2050. This discussion of missions and launch systems in the future

*Far better it is to dare  
mighty things, to win  
glorious triumphs,  
even though checkered  
by failure, than to  
take rank with those  
poor spirits who  
neither enjoy much  
nor suffer much,  
because they live in  
the gray twilight that  
knows not victory nor  
defeat.*

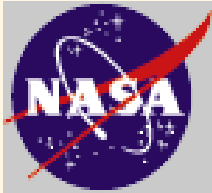
—Theodore  
Roosevelt  
1899

represents the best thinking and research of the CCP Fellows as to the possibilities and opportunities that may exist for spaceport operators and others interested in the future of space.

The responsibility for the following material rests entirely with the contributors from the NASA/GMU Continuing Career Program. Their opinions do not necessarily reflect the views of either NASA or GMU.

Additional information about this handbook and the CCP is available from the CCP Program Office at GMU in Herndon, Virginia, (703) 733-2807 or at its website, <http://gmupolicy.net/ccp>

# Acknowledgments



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Frank Hoban was the GMU CCP director, John Sheahan was the GMU study manager, and Bobby Fleming was the study team leader. The other CCP team members were the following GMU Research Fellows: David Dickinson, Lawrence Jessie, Frank Manning, Harold Miller, John Mulcahy, James Ream, Eric Rhodes, and Christine Rodgers.

The authors especially wish to thank the former NASA officials, aerospace executives, and others who met with us repeatedly and assiduously reviewed the content of this handbook. They generously offered the insights and technical details learned from years of experience in the US space program. These contributors include David Austin, Ronald Browning, Michael Christiansen, Charles Cockrell, John Cole, Randy Correll, David Crawford, Richard Daniels, John Draim, Burton Edelson, Robin Erskine, Dennis Fielder, Harry Finger, Norman Gerstein, Clay Hicks, Charles Gunn, Douglas Haydon, John Hodge, Neil Hosenball, Samuel Hubbard, Leonard Jaffe, Akira Kosaka, Roger Launius, James Liller, Mac McMahon, John Mankins, Glen McDougal, Thomas Moser, Edward O'Connor, Gary Payton, Ian Pryke, Robert Persell, Bill Raney, K. Ravindra, Billie Reed, Robert Rhome, Tony Schoenfelder, Eric Shaw, Donna Shirley, Harry Sonneman, Alotta Taylor, John Thole, Andrew Turner, L. Michael Weeks, Michael Wiskershen, and Richard Wisniewski. The assistance of Ivan Bekey, President of Bekey Designs, Inc. and former director of advanced programs in the Office of Space Flight at NASA Headquarters, was invaluable to the completion of this handbook.

*We cannot turn our backs on the needs and concerns of our world. On the contrary, universities must be on the cutting edge, and when possible, lead change.*

—Alan G. Merten,  
GMU President,  
1998

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